As the pace of European integration accelerates, decision-makers, opinion-formers, politicians and citizens in European countries increasingly need to ‘think European’, to transcend national perspectives and empathise with a European mix of national and international cultures.

To meet that challenge, 10 leading European university institutions – Oxford, Leiden, Bologna, Bonn, Paris I Panthéon-Sorbonne, Geneva (Graduate Institute of International Studies and Development), Prague (Charles), Madrid (Complutense), Helsinki and Krakow (Jagiellonian) – have jointly set up an association designed to serve as an ‘international university without walls’, in which scholars and future leaders of Europe have an opportunity to share common learning, and confront common concerns together, from a formative age and throughout their active lives.

The Europaeum exists to foster collaborative research and teaching, to provide opportunities for scholars, leaders, academics and graduates, to stage conferences, summer schools and colloquia, and to enable leading figures from the worlds of business, politics and culture to take part in transnational and interdisciplinary dialogue with the world of scholarship.

Themed programmes in recent years have been on *The Future of the European University; A TransAtlantic Dialogue; Culture, Humanities and New Technology;* and *Islam-in-Europe.* The association operates flexibly, responsibly and simply – with a minimum of bureaucracy and complexity. Small internal grants promote the mission of the association.

All events aim to include professors from three or more partner institutions, while remaining open and ready to work alongside any other bodies or experts. The Europaeum now encompasses all those involved in Social Sciences and the Humanities, and more recently, experts in Science History and Science Policy.

Longer-terms aims encompass jointly-offered teaching programmes, developing capacity for policy-related work and internet-based knowledge centre, promoting international academic collaboration, as well as new linked scholarship and visiting professorship schemes.

In short, the Europaeum aims to add to our sum knowledge about – and on behalf of – the new Europe; to help prepare its future citizens and indeed professional, academic, public and political leaders, to ensure all our partner universities are fully engaged in explaining and making Europe’s future; and to leave all those involved in our activities with an enlarged ‘sense of Europe’.
The Europaeum Mission

The Europaeum was founded in 1992 as an association of leading European universities, with a mission to:

- promote excellence in research and teaching collaboration between Europaeum partners;
- link Europaeum partners, and other bodies, in the joint pursuit of pan-European intellectual endeavour and initiatives;
- serve as an intellectual resource and open academic network for the general support and promotion of studies of Europe;
- explore new ways and means for Europe’s leading universities to fulfil their many roles and responsibilities in the new era of global learning;
- develop a ‘pool of talent’ to study, and inquire into, problems and concerns confronting Europe today;
- help to prepare, train and educate potential future professional, political and public leaders for tomorrow’s Europe.

The Europaeum comprises 10 leading European university institutions: the University of Oxford; Universiteit Leiden; Università di Bologna; Rheinische Friedrich-Wilhelms-Universität, Bonn; Geneva Institute; Université de Paris I Panthéon-Sorbonne; Univerzita Karlova V Praze; Universidad Complutense, Madrid; Helsingin Yliopisto, Helsinki; and Uniwersytet Jagiellonski, Krakow.
“Je vois avec plaisir qu’il se forme dans l’Europe une république immense d’esprits cultivés. La lumière se communique de tous les côtés.”

Voltaire in a letter to Prince Dmitri Alekseevitch Golitsyn, 14 August 1767
Major Benefactors

The Europæum is grateful for generous benefactions and support it has received down the years, and in particular from:

ARCO
ARTAL (Mr Guy Ullens)
The Bertelsmann Foundation
BT
Mr Friedrich Busse (Firmenich GmbH)
Capital Group
Clifford Chance
The Clore Foundation
DaimlerChrysler Services AG
The European Commission
Mrs Madeleine Feher
The Forte Charitable Trust
Count Giuseppe Gazzoni-Frascara
The Maniusia and Gildesgame Trust http://alumni.balliol.ox.ac.uk/images/fd2008/smithies_lecturers_nye.jpg
Sir Ronald Grierson
Mrs Robin Hambro
Sir Emmanuel Kaye
M Pierre Keller
Mr Claas Kleyboldt (AXA Konzern AG)
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Sir Angus Ogilvy
The Lisbet Rausing Charitable Fund
Mr Wafic Saïd
The Fritz Thyssen Stiftung
Mr Paul Fentener van Vlissingen
Lord and Lady Weidenfeld
By Dr Andrew Graham, Master of Balliol College, Oxford and Acting Vice-Chair (2007-2008)

During the year under review, it was a particular pleasure that the Europaeum chose to focus on its special relationship with Roy Jenkins, our renowned former Chancellor, who also played his part in the formation and launch of the association in Oxford in the early 1990s.

A spectacular dinner was hosted in Balliol College Hall in June, attended by more 100 ‘great and good’, including rectors and senior representatives from all 10 Europaeum partner universities, coincidentally attending the annual Europaeum Council meeting; many friends and colleagues of Roy; and donors and supporters of the special scholarship scheme set up in Roy’s name, and associated directly with the association.

A number of Jenkins Scholars were also able to join the distinguished guests, who included Lady Soames, Sir Anthony Kenny, former Master of Balliol, who did so much to found the scholarship scheme, and Lord (Andrew) Adonis, then the Schools Minister, preparing a biography of Lord Jenkins Roy. The guest of honour was Dame (Jennifer) Jenkins, herself a distinguished public servant, formerly chair of the National Trust in the UK.

Sir Anthony announced the latest batch of six Jenkins Scholars – four coming to study in Oxford from Europaeum universities and two going from Oxford to Europaeum institutions, while Lord Adonis gave a lively address recalling the many aspects of Lord Jenkins – European statesman as former President of the European Commission; politician, almost becoming leader of the Labour Party and then founding a new political party; reformer, not least as British Home Secretary; historian with biographies, among others, of Churchill and Gladstone; educationist, not least as Oxford Chancellor, and not forgetting him as raconteur, wit and host.

Meanwhile, Oxford also enjoyed links with the Europaeum on many fronts, perhaps most notably through the various research group initiatives, with our academics in the forefront in the Cultural Difference and Liberalism research groups, while initiating two fascinating new groups - Comparing European Political Concepts, linking colleagues from Helsinki, Oxford, Geneva and Madrid, and a study group on Inter-Racial Diversity in European Higher Education, which plan to survey the current position in five Europaeum partners initially.

There was the usual busy mix of workshops, lectures, and conferences over the year including our Summer School in Helsinki, which proved particularly exciting on the theme of The Borders of Europe – with our students drawn from some 17 nations engaged in lively debates that went on late in the night, even during excursions to the
nearby fortress Island. After one debate, students even voted, controversially, that Ukraine be admitted to the EU prior to Turkey.

Our jointly-offered MA in European History and Civilisation continues to plough new ground, linking the universities of Leiden, Paris I and Oxford – and feedback continues to be positive.

The Europaeum has also continued its specialist overarching programmes. Under the Islam-in-Europe Programme, there was a very lively workshop in Bologna on Europe and Citizenship which attracted more than 300 students and scholars, while under our US-Europe Dialogue Programme, the Europaeum played a driving role in a very high profile event on the Future of the West in Washington DC, which drew in many stars including Henry Kissinger, Chris Patten, Joschka Fischer, Richard Haass, Joseph Nye, and General Guthrie to name but a few. This certainly demonstrated our ability to reach out and make an impact.

Many events received support from benefactors, and we are most grateful for that, and for the energy of the Europaeum team, and my supporting academic colleagues, in ensuring all activities went off both smoothly and successfully.

Finally, I must acknowledge the Review of the association that took place over the year in review, in the face of an ever-changing, increasingly globalised, European and world higher education system.

The report was tabled, and roundly discussed, at the Oxford Council meeting, pointing the way towards many interesting and constructive ideas and recommendations - covering the shape, size, support and scope of the consortium.- which no doubt will form the agenda for the coming year.

I would like to add my personal thanks for all the hard work done for the Review, in the secretariat, and also by our three ‘wise men’ - Professor Peter Pulzer from Oxford and another founder with Roy of the Europaeum, Professor Wim Blockmans from Leiden who has supported the Europaeum since the beginning, and Professor Jeroen Torenbeek from Helsinki.

The Europaeum is a delicate organisation, which relies on goodwill, energy, innovation and individual commitment as much as it does on funding. So my thanks to one and all.

Andrew Graham
Master, Balliol College, University of Oxford
Many events and projects have been set up by the Europaeum since the 1990s to encourage students to engage in lively and serious exchanges, and build their own networks of young scholars across the association.

**Theology Network**
The second research workshop meeting of the *Eastern Christianity in Context* research group took place in Oxford in December 2006. Papers provided glimpsed into cutting-edge research on Eastern Christianity from the Sudan to Mongolia, and included examinations of materials preserved in Syriac (Christian Aramaic), Arabic, Coptic (Christian Egyptian), Nubian (ancient Sudanese) and Armenian. Emphasize was put on graduates giving papers and making international contacts.

**Europaeum Policy Seminar, Brussels**
In November 2007, a graduate seminar on *European and EU Policy-Making* was organised by the Europaeum and the Catholic University, Lisbon in Brussels, bringing some 30 graduates from European partners in a series of workshops and lectures aimed at discussing how European policy is made. Visits to the European Parliament and NATO were arranged with the co-operation of EU officials and Europaeum partners.

**Classics Colloquium**
This has become a very successful annual weekend research workshop each autumn, bringing together Classics students from across the Europaeum network to discuss a specific theme, new discovery, new book, or body of work.

Previous Europaeum colloquia focused on *Herodotus and Tacitus, Travellers from Antique Lands, The New Posidippus and the Tradition of Epigram*, and *Orientalism*.

*Myth, Culture and Society* was the theme of the sixth Europaeum Classics Colloquium, which took place over a long weekend in November in The Ioannou Classics Centre at Oxford, to discuss the lifework of Jean-Pierre Vernant (1914-2007) a towering figure in Classics, philosopher, French Resistance leader, professor at the College de France, founder of the Comparative Research Society for Classics in Paris, whose works combine history, linguistics and anthropology. The event was directed by Professor Stephen Harrison, Professor of Classical Languages and Literature, Oxford. Some 20 participants from the universities at Bologna, Bonn, Geneva, Helsinki, Madrid, Oxford and Prague, delivering 12 individual papers expressed a wide range of views and comments discussing presentations, and exchanging experience and e-mail addresses. Guest lectures from Geneva included: Andrea Harbach and Prof. Damien Nelis.
Research Grants

Research Grants, including the Europaeum Research Project Groups programme, which offers seed funding to academics establishing collaborative research groups, was set up in 2000 and has led to a number of publications, and repeat grants when initial groups have cemented links and continued to pursue their joint work.

Prague hosts Euro Economists

- A sixth meeting of the Europaeum’s Economics Research Project Group, focusing on European economic integration, was in Prague, in 2007, with participants from Helsinki, Bologna, Paris, Prague and Oxford universities, on *The European Union Fifty Years On: Modelling Economics and Politics*, organised through the Institute of Economics, Charles University. Themes included processes of European financial integration; measures of transition, such as the privatisation process; and the determinants of migration policies. More than 25 scholars attended the workshop, co-ordinated by Professors Tapio Palokangas (Helsinki), Gianfranco Rossini (Bologna), and Frantisek Turnovek (Prague). Previous workshops have focused on *Enlargement and Regionalisation* (Oxford 2002); *European Economic Integration* (Oxford 2003), *Politics and Economics of European integration* (Prague 2004); and *Factors, Goods, and Externalities* (Bologna, 2005).

- A series of papers drawn from three workshops linked to the Liberalism Research Project Group were published in 2008 under the theme of *Appropriations, Misappropriations and Adaptations of Liberalism in Twentieth-Century Europe*. This followed three research workshops in Oxford, 2003, Prague, 2005, and Budapest in October 2006, looking at the experiences of liberalism, illiberalism and the new liberalism of the ECE region. Linked institutions: Oxford, Leiden, Bologna, and Prague.

- The Cultural Difference in Europe Research Project Group launched with a second workshop in Krakow in June 2006, held a third event in Taiwan, at Tamkang, supported by Tamkang University. Papers on the shortcomings of the Bologna Process; the plight of Europe’s Roma population; military rituals, Russian identity and medieval Europe’s linguistic traditions with participants from Krakow, Oxford as well as participants from Korea, Germany and Spain. A further event is planned in Madrid for 2008. Linked Institutions: Prague, Oxford, Krakow, Madrid, and supported by Tamkang (Taiwan).

- The Eastern Christianity Research Group, which aims to foster graduate development, organising joint graduate studies seminars linking Oxford, Leiden, Bologna and other students, held a second gathering in Oxford at the end of 2006, following its launch in 2004. Research looked at Christianity in countries ranging from Sudan to Mongolia. Linked Institutions: Leiden, Bologna, Oxford et al.
The European and International Social Security Law Research Group held a closing meeting in early 2007 to wrap up research and teaching involving four partner universities studying European social security legislation. A first meeting was held in Ghent in 2005 to help prepare a set of teaching tools to be made available, with a second event in Paris. Documents were made available. **Linked Institutions:** Paris, Helsinki, Prague and Ghent.

The European Political Concepts Research Project Group, conducted by Professor Henrik Stenius (Helsinki) and Michael Freeden (Oxford), was analysing how select groups or clusters of linked concepts are differently used by core countries against peripheral countries across Europe. Following its successful launch meeting in Oxford in October 2006, members of the group continued to work on individual project proposals and fundraising through 2007, with a further meeting planned in 2008. **Linked Institutions:** Oxford, Helsinki, Madrid and others.

A new group looking at Inter-Racial and Intra-Racial Diversity in European Universities was launched this year to conduct a survey investigating how universities encourage, cope with, and benefit or lose from diversity among their academic and student bodies, led by Professors Anthony Heath and Herb Marsh from the University of Oxford. More will follow in future reports. **Linked Institutions:** Oxford, Bonn, Leiden, Bologna and Krakow.
Scholarship Schemes

Scholarship Schemes, allow Europaeum and European Students to study at Europaeum partner institutions. Many schemes were set up in the 1990s which ran their course, including a Jewish studies scholarship scheme, and the Oxford-Paris Link Scheme, which backed some 100 scholars both ways.

Jenkins Scholars

The Jenkins Memorial Fund Scholarships, successfully launched in 2004, were created in honour of the late Lord (Roy) Jenkins, former president of the European Commission, Chancellor of the University of Oxford and founding father of the Europaeum. He chaired Oxford’s European Studies Board, which coordinated the early development of the Europaeum, and also the Founders’ Council of senior benefactors for the association’s first eight years. The scheme brings graduates from Europaeum partner universities to study at Oxford, and provides for Oxford students to study in Europe at Europaeum universities. Awards in the Humanities and Social Sciences were worth €15,000 per annum.

Seven new Jenkins Scholars were elected for the 2007–8 academic year:

- Oskar MacGregor of the University of Helsinki, to study for a B.Phil. in Philosophy at St Cross College, Oxford.

- Christian Michel of Charles University, Prague, to study for an M.Phil. in Economics at St Anne’s, Oxford.

- Enrico Prodi of the University of Bologna, to study for an M.Phil. in Greek and Latin Languages and Literature at Merton College, Oxford.

- Irina Vasiliu of Paris I Panthéon-Sorbonne, to study for a D.Phil. in Law at St Antony’s College, Oxford.

- Michael Finch of the University of Oxford, to study at Paris I Panthéon-Sorbonne towards a D.Phil. (PhD) in Modern History.

- Monika Mrázová of the University of Oxford, to study at The Graduate Institute, Geneva, towards a D.Phil. in Economics.

The success of the scheme was celebrated at a special event in Oxford in June 2007, in the presence of many donors, Sir Anthony Kenny, chair of the fundraising committee, Dame Jennifer Jenkins, wife of Roy Jenkins, and several Jenkins Scholars, many supporters and Lord Adonis, the Minister for Schools, who gave a keynote talk on Roy Jenkins: The Man. The event coincided with the annual Council Meeting,
allowing all Europaeum institutions to be present. It was made possible by additional grants and donations.

**Scatcherd European Scholarships**
The *Scatcherd European Scholarships* provide a dozen awards at Oxford each year for graduate students who are nationals of any European country (excluding the UK and Turkey, but including Russia and other countries to the west of the Urals) to support postgraduate study at Oxford in any subject area. These awards were left to Oxford by Mrs Jane Ledig-Rowholt, in a generous legacy of €11.2 million in support of the development of the Europaeum and European Studies. Scholarships cover University and College tuition fees, and provide a maintenance grant. (see [http://www.admin.ox.ac.uk/io/](http://www.admin.ox.ac.uk/io/))

**Oxford-Geneva Link Programme**
The *Oxford-Geneva Link Programme* supports a student bursary study scheme with grants of €1,500, to allow one scholar from Oxford to do field work and research at the Graduate Institute, Geneva, and one scholar from Geneva to do research in Oxford. In 2007 these were:

Maria Banda, Balliol College, Oxford, who worked on *The Responsibility to Protect* at the Graduate Institute, Geneva.

Cristiano D’Orsi, the Graduate Institute, Geneva, who worked with Dr Roger Zetter at the Refugee Studies Centre at Oxford,

The development of collaborative multi-centred courses fulfils a central objective of the Europaeum mission, providing future business, political, social and intellectual leaders with a pan-European educational experience. Currently the pioneering MA in European History and Civilisation is functioning well. Other courses are in preparation, in addition to a number of individual collaborative teaching modules.
Teaching Programmes

MA in European History and Civilisation
This unique degree, launched in September 2004, is validated by Leiden University, linking the universities of Paris I, Oxford and Leiden and providing a variety of perspectives for up to 12 graduate students per year.

The course is validated by Leiden University, and involves students studying for one trimester each at the Universities of Leiden, Paris I Panthéon-Sorbonne and Oxford, which all offered different perspectives and modes of teaching. The course in part tells the story of the European Project, from its medieval roots to the current integration debates, via the Holy Roman, Napoleonic and Habsburg Empires, and the rise, and perhaps fall, of nation states. Course fees were kept under €6,000.

A cohort of seven students studied during 2006–7 (Ceren Abi, Maarten Dirkse, Sabine Donauer, Fernando Paulo Da Cruz Gabriel, Nuno Wahnon Martins, Geert Post, Anne Catherina Frederika Van Der Spek) with six selected for the 2007-8 academic year. All passed the course, and dissertation topics included: Turkey and the West, 16th Century Habsburgs and Dutch Slave Trade.

Previous joint teaching initiatives have included European Law Studies, with Oxford and Leiden, in the lead??, and Oxford and Paris still have active collaboration, the Economics of European Integration initiative with Paris I, and the Political Culture Programme that linked Belgium, Paris, Oxford.

Future programmes
Other jointly offered MAs under consideration are on themes including Europe and Globalisation; European International Relations; Human Rights in Europe, European Economic Integration; and European Theology, each aiming to link three Europaeum university partners.
The Visiting Professorship Scheme, set up in 2002, aims to encourage wider academic collaboration and exchange of ideas, and promote opportunities for private research. The movement and exchange of academic staff between Europaeum member institutions supports the development of broader intellectual perspectives and promotes the exchange of ideas, as well as providing an opportunity for new collaborative projects to be formulated and discussed. As such, this mobility scheme is central to the Europaeum mission. Typically an EVP may offer a seminar, give a lecture and/or supervise research students; he or she may also pursue personal research, work with collaborators, or plan collaboration opportunities.

In 2007 EVPs included:
- Professor John Darwin, Professor of History of Oxford, visiting Leiden to teach a special course and research;
- Professor David Marquand, Professor of Politics of Oxford, visiting Krakow to lecture;
- Professor Iain McLean, Professor of Politics of Oxford, visiting Krakow, to lecture.

Bertelsmann Visiting Professorship in Jewish Studies
The fifth in a series of lectures sponsored by Bertelsmann took place at Mansfield College and the Yarton Hebrew Studies Centre.

Professor Christopher Browning, Bertelsmann Europaeum Visiting Professor of 20th Century Jewish History and Politics and Professor of History at the University of North Carolina, at Chapel Hill, USA, gave a series of four lectures and a seminar at Oxford. The lectures were entitled Remembering Survival, examining how Jews survived the factory slave camps of Starachowice and Wierzbnik in Poland, as well as the conditions of their final days, flight, evacuation and survival.

Additional Chairs
The Europaeum has also been involved in the creation of a number of posts, notably Visiting Chairs in Theatre, Literature, Opera Studies, European Thought, and the Bertelsmann Europaeum Visiting Professorship in 20th Century Jewish History and Politics. The 2007 holder was Professor Christopher Browning of the University of North Carolina, at Chapel Hill.

The Chair of European Thought, linked directly to the Europaeum and ultimately supported by Peter Johnson, was attached to Balliol College and held by Professor John Burrow from 1994 to 1999. He is author of many articles and books including Whigs and Liberals: Continuity and Change in Political Thought (The Carlyle Lectures, OUP, 1988).
Europaeum Lectures

Europaeum Lectures have been held since the association was founded, as part of its mission to encourage international exchange of ideas and academic mobility. Since 2000, the Europaeum has published Lectures which examine the key issues confronting Europe. Find a full list of published talks on the Europaeum website.

In 2006-7 the following Europaeum Lectures took place:

- **Professor Hew Strachan**, Professor of War Studies and Fellow of All Souls College, Oxford, spoke on *The Changing Character of War* at the Graduate Institute Geneva (this is now published);

- **Professor Henryk Kierzkowski**, Professor of Economics at the Graduate Institute Geneva, spoke in Oxford on *Globalisation and Outsourcing*.

- **Sir Stephen Wall**, former Europe advisor to UK PM Tony Blair, gave a lecture based on a specially commissioned essay: *Europe without America?*, while **Professor James Goldgeier**, Elliott School, George Washington University, *America without Europe?* Both were delivered at the Woodrow Wilson Centre, Washington DC in February. (Both were published by the Europaeum).

- **Professor Wim Blockmans**, Professor of Medieval History, Leiden University, on *The Medieval Origins of Constitutional Representation at Oxford in February* (now published).

- **Will Hutton**, Chief Executive of The Work Foundation and author of *The Writing on the Wall*; **Lord (Chris) Patten**, Chancellor of the University of Oxford, former European Commissioner and Governor of Hong Kong; and **Dr Kerry Brown**, China Specialist at Chatham House, and former First Secretary at the UK Embassy in Beijing, were speakers on the theme *Challenge from the East: is the West ready for China?*

- **Professor Jean Philippe Genet’s** lecture launching the 2005-6 MA in European History programme was published in 2007 (see Europaeum Review, Vol. 8, issue 1, pp.10-14) as *Disunion – true hallmark of the history of Europe?*
Themed Programmes

The Europaeum has launched a number of themed programmes to link together various events, lectures and workshops, leading towards summary publications, drawing on the range of its supported activities.

US–Europe Dialogue Programme

Fissures in the TransAtlantic alliance – which has dominated world affairs for the past 60 years – following the end of the Cold War, the 9/11 attack, and the Iraq invasion, were under the spotlight at events organised under the Europaeum’s TransAtlantic Dialogue Programme.

The TransAtlantic Dialogue programme was launched in 2005 to promote intellectual exchange between European and US academics, intellectuals and policymakers, via a series of lectures, academic conferences, a Summer School in 2005 and workshops. A report and a collection of essays, based on the dialogue, is planned in due course.

In February 2007, the Europaeum helped to convene an international three-day conference focusing on the future state of US-Europe relations looking towards 2020, held in Washington, DC. Among experts who took part were Lord (Chris) Patten, former European Commissioner for External Relations; Richard Haass, Chairman of the Council for Foreign Relations; Joska Fischer, former German Foreign Minister; Henry Kissinger, former US Secretary of State and Professor Joe Nye, former Presidential Advisor at Kennedy School, Harvard University.

Islam-in-Europe Programme

In July 2007, a major seminar examining the issues surrounding the place of Islam in Europe was held at St Antony’s College, Oxford. Participants included academics and religious leaders of various faiths, local community leaders and government officials, all of whom contributed to the discussions with valuable insight from their fields. The event was chaired by Dr Paul Flather of Mansfield College, Oxford and the Europaeum, coordinated by Chad Frischman of the Europaeum. A consequent report drawing together the contributions and conclusions, Social Cohesion: The Oxford Paradigm, was published the following year.

The Future of European Universities Project

Work compiling the essays, contributions and debates of three international conferences, which comprised a major Europaeum research inquiry into the role of European universities in leading the Knowledge Revolution, from 2001-4, were drawn together over the year for a full report to be issued in 2008. The inquiry was made possible thanks to the generosity of the former DaimlerChrysler Services AG Group, (now Daimler Services AG), with a substantial grant, with partnership support from the three key host universities involved, namely Humboldt Berlin (December 2001),
Paris I Panthéon-Sorbonne (September 2002) and Rheinische Friedrich-Wilhelms-Universität Bonn (June 2003), plus the Europaeum itself.

**Humanities, Culture and New Technology Programme**

How universities can collaborate successfully with industry, was the theme of a special seminar at the University of Bologna on November 7th, co-ordinated by the Europaeum, with support from the Università di Bologna and Assochem Society of Milan. More than 45 participants from university departments, small companies regional bodies and the university administration attended the event, *Technology Transfer: Best Practices and Models of Excellence*. A keynote presentation came from Dr Tim Cook, former managing director of Oxford University’s highly successful innovation unit, *Isis Innovation*, which has been responsible for almost 60 spin-out companies and more than 400 patents over the past 10 years, worth in all about a billion Euro. Several former spin-out companies are listed on stock exchanges. Other speakers at the seminar, the head of the medical research centre at Haifa University, a leading Bologna professor running a local spin-out, and local industry and commercial organisations with experience in start-up clusters and research institutes.
New Initiatives Scheme

*The Europaeum’s New Initiatives Scheme, launched in 2001, aims to provide recognition and support for new and innovative projects that further the mission of the Europaeum to strengthen the pan-European academic community. These might involve new disciplines, new student-related participation, new link institutions, new programmes and new forms of collaboration.*

Projects supported during the year under review included:

**2007**
- Preparation and launch of newly designed Europaeum website, by the Vice-Chancellor of Oxford, Dr John Hood, member of the Europaeum Council, in Oxford at a special Europaeum launch party.
- A graduate workshop, organised by doctoral students in Geneva on International Relations on International Relations and Voices.
- Follow-up work to set up an international research project on European Corporate Governance linking five Europaeum partners, based on the 2006 seminar, with professors and industrial leaders.
- A Classics Colloquium in Oxford on the life and work of Jean-Pierre Vernant, linking eight Europaeum partners.
- University and Industry Research Workshop at Bologna University, led by Dr Tim Cook, former director of innovation at Oxford University.
- Co-ordination meetings for the Europaeum’s jointly-offered *MA in European History and Civilisation*
- Europaeum Graduate Workshop at Brussels on *European Policy-Making*.
- Support for development and launch of new Institute for Turkish Studies, linked to Leiden University, with Professor Erik Zurcher and others.
- Publication work on papers from Economic Integration workshop held at Charles University, with five Europaeum partners participating.
The Europaeum operates as a charity under UK Charity Law, and as a not-for-profit company limited by guarantee. Accounts are presented in a format required by UK company and charity law, prepared by our accountants, CKL from Cambridge. They are calculated over a calendar year, from 1st January 2007 to the end of December 2007. Overall the balance for the Europaeum at the end of the year in review, 31st December 2007, was €54,042. Accounts are presented in Euros, as we agreed by Council.

**Benefactions, subscriptions and in-kind support**

This year more than €100,000 has come in the form of ‘subscriptions’ from the 10 members during the year, unchanged since 2000. The association has also benefited from gifts given “in kind” by partner universities, other institutions, academic speakers and participants. The commitment of our academic volunteers continues to transform ideas into realities. Support “in kind” is also leveraged by Europaeum activities and grant pump priming, including contributions to academic travel by university departments, foregone honoraria by academic participants, fee-waivers for meeting rooms and catering, and administrative support. All this could amount to €250,000 last year.

In addition, the Europaeum coordinates the Jenkins Scholars support, worth some €90,000 per annum, whose funds are held by the University of Oxford, while the Europaeum Bertelsmann Chair, worth €12,000 per annum is held by Mansfield College.

Finally, there is the residue of the gifts and benefactions made for the benefit of the Europaeum and Oxford European Studies during the 1990s (formerly known as the Projects Fund), which has been decreasing year on year.

As ever, the Europaeum remains indebted to its major benefactors down the years. In the year under review, there were no major new benefactions.

**Expenditure**

The overall accounts are presented at the end of this section with net spending of €206,430 in 2007, leaving a balance of €54,042.

The basic running costs of the office, including overheads such as rent, electricity, and telephone, amounted to €28,360.

There was minimal equipment update, though office supply costs did go up.

Staffing costs were held down as far as possible during the year and backdated, with one Web and Publications Officer (Chad Frischmann in the year under review), plus
other part-time support staff, from time to time, to help with design, computing, and database work. The Europaeum has also benefited from interns from time to time, however there were some backdated pay owed to the Secretary – General. So, taken together, these costs added up to €141,320. Most staff time is spent on enabling, coordinating, supporting and participating in Europaeum activities, projects and events. In line with new UK Charity guidelines, staffing costs are now divided between actual project-based work and so-called central administration (filing, budget-work, company related business, minutes and so forth) and it is estimated that 15% of all staff time is spent on what is formally “administration”.

The breakdown of the actual budget spend is illustrated in Figure I, and as last year, support-in-kind, and other related activities not accounted through the Europaeum, Figure II has been produced, with a further revised chart including in-kind support with staffing re-allocated to its real areas of work (as in Figure III). Here, administrative staffing falls to X% of total spending, and then to below X% when all support is included.

While overall spending in the 2007 calendar year remained ahead of projections from the 2004-9 Budget Projections, due to some shifting savings. More savings were to be implemented over the coming year, while fund-raising work is stepped up.

Company-related costs have again been kept well within the estimated Projections by continuing to do as much as possible ‘in-house’, including most ledger-keeping and record-keeping, design, and website updating. Costs have been reduced by striking very competitive deals with the publisher and by doing the editorial, design and photo work entirely in-house.

Three “earmarked” sub-accounts, as shown in the table, are for support for the Geneva-Oxford Link Programme, closing support for editing, printing, disseminating, in time, disseminating the DaimlerChrysler-supported research inquiry into The Future of European Universities project, and development work towards a proposed Institute of Public Policy and Governance.

The accrual accounts for all the main categories of expenditure for the Calendar Year 2006 are now presented, set against initial Projections.
### Summary of Accounts for Calendar Year 2006

#### Income

<table>
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<tr>
<th></th>
<th>Projected 2007</th>
<th>Actual 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common fund (University subscriptions)</td>
<td>€131,585</td>
<td>€127,930</td>
</tr>
<tr>
<td>Bank interest</td>
<td>€4,386</td>
<td>€3,536</td>
</tr>
<tr>
<td>Benefactions/Grants</td>
<td>€87,724</td>
<td>€7,310</td>
</tr>
<tr>
<td>Seminars/Teaching</td>
<td>€0</td>
<td>€34,046</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>€223,695</strong></td>
<td><strong>€172,822</strong></td>
</tr>
</tbody>
</table>

#### Expenditure

<table>
<thead>
<tr>
<th></th>
<th>Projected 2007</th>
<th>Actual 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Council and Committee Costs</td>
<td>€6,433</td>
<td>€2,988</td>
</tr>
<tr>
<td>Publications</td>
<td>€16,083</td>
<td>€10,910</td>
</tr>
<tr>
<td>Office costs</td>
<td>€45,789</td>
<td>€28,360</td>
</tr>
<tr>
<td>Staffing</td>
<td>€165,885</td>
<td>€141,320</td>
</tr>
<tr>
<td>Company Costs</td>
<td>€25,147</td>
<td>€15,905</td>
</tr>
<tr>
<td>Exchange losses</td>
<td></td>
<td>€6,947</td>
</tr>
<tr>
<td><strong>Total Expenditure</strong></td>
<td><strong>€257,337</strong></td>
<td><strong>€206,430</strong></td>
</tr>
</tbody>
</table>

#### Grants and Projects

<table>
<thead>
<tr>
<th></th>
<th>Projected 2007</th>
<th>Actual 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research Project Groups</td>
<td>€14,621</td>
<td>€8,805</td>
</tr>
<tr>
<td>New Initiatives Scheme</td>
<td>€11,696</td>
<td>€6,614</td>
</tr>
<tr>
<td>Europaeum Visiting Professors</td>
<td>€11,696</td>
<td>€2,051</td>
</tr>
<tr>
<td>Conferences</td>
<td>€7,310</td>
<td>€8,362</td>
</tr>
<tr>
<td>Other Programmes</td>
<td>€2,924</td>
<td>€2,210</td>
</tr>
<tr>
<td>Annual Summer School</td>
<td>€8,772</td>
<td>€8,964</td>
</tr>
<tr>
<td>Policy Forum Events</td>
<td>€5,117</td>
<td>€184</td>
</tr>
<tr>
<td>Joint Teaching Programmes</td>
<td>€5,848</td>
<td>€33,324</td>
</tr>
<tr>
<td>New Projects</td>
<td>€10,234</td>
<td>€17,946</td>
</tr>
<tr>
<td>Scholarship Schemes Support</td>
<td>€1,462</td>
<td>€1,462</td>
</tr>
<tr>
<td><strong>Total Grants</strong></td>
<td><strong>€79,682</strong></td>
<td><strong>€89,922</strong></td>
</tr>
</tbody>
</table>

#### Excess of Expenditure over Income

<table>
<thead>
<tr>
<th></th>
<th>Projected 2007</th>
<th>Actual 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Expenditure and Total Grants</strong></td>
<td><strong>€337,019</strong></td>
<td><strong>€296,352</strong></td>
</tr>
<tr>
<td><strong>Excess of Expenditure over Income</strong></td>
<td><strong>€-113,324</strong></td>
<td><strong>€-123,529</strong></td>
</tr>
<tr>
<td><strong>Balance at the start of the year</strong></td>
<td>€177,571</td>
<td>€177,571</td>
</tr>
<tr>
<td><strong>Balance carried forward</strong></td>
<td>€64,247</td>
<td>€54,042</td>
</tr>
</tbody>
</table>

1. Discrepancies between “Actual” and “Projected” 2006 income is partly due to receipt of General Fund contributions in arrears from previous years.
2. This is an annualized estimate for fundraising. The Europaeum received a benefaction of £150,000 in 2004, in effect covering three years’ worth of fund-raising projects. No new grant was received in 2006.
3. Student fees, which the Europaeum passed on to the University of Oxford as part of the European History and Civilisation MA programme (no profit was made).
4. This includes audio conference meetings, plus Council and Academic Committee members’ accommodation and other related meeting costs.
5. Covers the design, printing and distribution of the Annual Report, the Europaeum Review, lecture pamphlets and other publications.
6. This includes rent, power and maintenance, office supplies, postage, printing materials, telephones, computer software, computer support, equipment enhancement, equipment replacement and depreciation.
7. This covers salaries, national insurance, and pensions for the Secretary-General, the Programme and Publications Officers, assistants and interns, and travel and expense allowances.
8. Includes costs for computing, insurance, auditing, banking, accountants, legal advice, and contingencies.
9. This book-keeping loss was incurred when the last tranche of the Euro account, set up in 2002, was converted back into pounds sterling to cover expenditure.
10. Including Europaeum Masters programmes.
11. This line-item allows for new projects linked to specific new grants.
Summary of the Designated Funds for Calendar Year 2006

<table>
<thead>
<tr>
<th></th>
<th>Projected 2007</th>
<th>Actual 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Expenditure</td>
<td>3,655</td>
<td>2,361</td>
</tr>
<tr>
<td>Total Expenditure (at year end)</td>
<td>61,698</td>
<td>58,429</td>
</tr>
</tbody>
</table>

B. Designated funds, Oxford-Geneva benefaction

<table>
<thead>
<tr>
<th></th>
<th>Projected 2007</th>
<th>Actual 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Expenditure</td>
<td>16,814</td>
<td>7,404</td>
</tr>
<tr>
<td>Total Expenditure (at year end)</td>
<td>135,904</td>
<td>142,417</td>
</tr>
</tbody>
</table>

C. Designated funds, for developing Joint Policy Institute proposal

<table>
<thead>
<tr>
<th></th>
<th>Projected 2007</th>
<th>Actual 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Expenditure</td>
<td>19,738</td>
<td>4,660</td>
</tr>
<tr>
<td>Total Expenditure (at year end)</td>
<td>36,681</td>
<td>41,357</td>
</tr>
</tbody>
</table>

Explanatory Notes:
1. This grant of £50,000 was received in 2002-3 as part of a total of £150,000 received.
2. Grant of €100,000 received in 2000 for a five-year programme, followed by a repeat grant of €50,000 in 2005 to continue the life of the programme.
3. Grant received for development of project in 2005.

Summary for Calendar Year 2006

<table>
<thead>
<tr>
<th></th>
<th>€</th>
</tr>
</thead>
<tbody>
<tr>
<td>Opening balance per accounts</td>
<td>177,571</td>
</tr>
<tr>
<td>Net movement</td>
<td>-123,529</td>
</tr>
<tr>
<td>Closing Balance/ Total</td>
<td>54,042</td>
</tr>
</tbody>
</table>

These accounts have been prepared in accordance with the special provisions relating to small companies under section 246 of the Companies Act 1985 and with the Financial Reporting Standard for Smaller Entities (effective June 2002).
Each year, the Europaeum has co-ordinated and staged one or two international conferences (depending on funding), on an issue of current concern or interest, and involving significant Europaeum participation. These events usually involve public figures, intellectuals, policy-makers and media figures, in line with the aim to create multidisciplinary and multifaceted events. The first such event took place in 1993, entitled Are European Elites Losing Touch with their Peoples? It led to a book, and since then there have been events on European Identity, Europe and Money, Human Rights, Borderless Education, and Americanisation and Europeanization.

2007 Europaeum Conference: Is there still a West?
Fissures in the TransAtlantic alliance – which has dominated world affairs for the past 60 years – following the end of the Cold War, the 9/11 attack, and the Iraq invasion, were under the spotlight at events organised under the Europaeum’s TransAtlantic Dialogue Programme.

The conference in Washington DC, set out to investigate if solidarity of the West was cracking – and featured key contributions from Henry Kissinger, Lord (Chris) Patten, former EU Commissioner, Richard Haass, Chair of the Council for Foreign Relations, Lee Hamilton, former chair of the US Senate Foreign Relations Committee, Joschka Fischer, former German Foreign Minister, Nicholas R Burns, Under Secretary for Political Affairs, Professor Joe Nye, Kennedy School, Harvard University, among many others.

It was co-organised and supported by he Weidenfeld Institute for Strategic Dialogue, and the Woodrow Wilson Centre, which hosted the event, and the Europaeum, as part of the association’s continuing US-Europe Dialogue Programme.

Key arguments during the two day-event included security and combating terrorism, the emergence of energy competition, the importance of underlying values binding the Western alliance, and significant views from other key global players – notably China, India, and Russia. Perhaps the neatest summary came from Richard Haass, who likened the West to a maturing marriage, where the couple may not be in the early flush of romance, but will clearly ‘stay together for the sake of the kids’.

Europaeum participants were invited from the universities of Oxford, Bonn, Krakow, Bologna, Geneva and Leiden. A special on-line Europaeum Debate around themes raised at the event, has been created on the association website.

Meanwhile the association’s US-Europe programme is set to continue in 2008 with a workshop reviewing the relationship between Enlargement and Atlanticism, and a possible follow-up event involving leading European and US policy-makers.
Recent Conferences:

- 2003 Bonn: *New Partners: Opportunities and Risks for Europe’s Universities*
- 2004 Leiden: *Moving the Frontiers of Europe: Turkey, Risk or Opportunity*
- 2005 Oxford: *Restructuring Corporate Governance: The New European Agenda*
- 2005 Oxford: *Americanisation and Europeanization: Rival Projects or Synonyms?*
- 2006 Helsinki: *Inside Globalization: Interpreting the New Order*
Each year since 1994, the Europaeum has hosted a major summer school, drawing in young scholars from all partner bodies to discuss a topical issue, to hear lectures and debate, and take part in workshops, debates and role-playing, with relevant excursions and visits, over at least five full working days. These are fully supported through the Europaeum and topped up with local sponsorship wherever possible, usually for 30 to 32 young scholars. The students are specially selected on merit, and the blend of only Europaeum institutions together with a range of European and local experts mark these as hugely successful and memorable events. Themes have included NATO, Human Rights, Leadership, the Nation State and Enlargement.

2007: The Borders of Europe – August 2007 at University of Helsinki
The 2007 Summer School took place in Helsinki, on the theme of The Borders of Europe. Participants from all European partners covered a range of questions such as where the borders might end; the impact of recent Enlargements; the thorny question of Turkey; and the role and policing of borders.

Talks were given by speakers from academia and government, on areas such as contemporary immigration within Europe, national identity, and specific case studies on Finland, the Scandinavian countries, Italy and Estonia were given by experts. They included Professor Paulina Raento (Helsinki), DR Juhana Aunesluoma (Helsinki), Professor Pierre Bekouche (Paris 1), Dr David Ellwood (Bologna), Dr Paul Flather (Oxford), Dr Chris Quispel (Leiden)

In addition to the lectures and seminars, the participants took part in two formal debates, concerning European expansion to the east and role-playing exercise about whether countries such as Israel, Morocco, Russia and Turkey could be considered for further membership of the EU. In between such activities, a visit to a photography exhibition on the life and landscape of the Ukraine-Russian border was organised, with the European Commissioner for Inter-institutional Relations, Alain Servantie, giving a follow-up lecture.

Recent Events
- Oxford: September 2002: Economics of European Integration
- Prague: September 2003: New and Old Ideas of European Federalism
- Leiden: August 2004: Islam and Europe: Building Bridges
- Krakow: September 2006 US-Europe relations - Building Bridges
Each year, the Europaeum aims to focus on dissemination of its teaching and research output in the form of publications, also via the website, to make its results accessible to all and help to raise visibility. During 2007 the following emerged:

**Europaeum Lectures**

The Character of War, Europaeum Lecture by Professor Hew Strachan, Professor of War Studies at Oxford, delivered at Graduate Institute, Geneva, published as pamphlet. Many lectures have been published and distributed free across member institutions. Hard copies are available for €6 or copies can be downloaded from the website. [ISSN 1474-8622]. (see website for full list).

A special issue of the journal *Ideology*, issued January 2008, featured clutch of essays by key participants from a series of three workshops, all co-supported by the Europaeum including Professors Michael Freeden (Oxford) Paolo Pombeni (Bologna) Jan-Werner Muller (Oxford/Princeton) Henk Te Velde (Leiden) and Ivan Zoltan Denes (Budapest).

**Europaeum Review**

The journal of the Europaeum, the *Europaeum Review*, combines news, articles, viewpoints and essays. It is published twice a year and circulated free to all academics active within the Europaeum. It can also be obtained at a price of €5. [ISSN 1747-8614] or online. Key articles contained in the 2007 issue, featuring a series of articles on *Medieval Roots of Europe*, include *Disunion: the true hallmark of the history of Europe?* by Jean-Philippe Genet, *What’s the new story for our European Project?* by Timothy Garton-Ash, and *Can European foreign policy work without the US?* by Stephen Wall.

**Conference & Research Workshop Reports**


*The Europaeum functions as a not-for-profit Company, incorporated under UK Law, and as a charity under UK Law (Charity number 110 54 77). It is governed by a*
Governance and Committees

Council whose members serve as directors, and operates via two formally constituted international academic committees supported by a management Liaison Group.

Europaeum Council
During the year under review, final legal authority rested with the Europaeum Council, effectively the ‘Trustees’ of the charity and the Directors of the company Board. The Council comprises two representatives from each partner university, including the Rector, Vice-Chancellor, Director (or a designated representative), plus distinguished elected, individual, supporters of the Europaeum. A full range of disciplines are represented on the Council.

2007 Membership
- Chairman (Acting 2007): Dr Andrew Graham, Vice-Chancellor, University of Oxford
- Professor Karol Musiol, Rector, Jagiellonian University, Krakow
- Professor Ilkka Niiniluoto, Rector, University of Helsinki
- Dr John Hood, University of Oxford
- Professor Paul Van Der Heijden, Rector Magnificus, University of Leiden (from February 2007)
- Dr Joost van Asten, University of Leiden
- Professor Pier Ugo Calzolari, Rector, University of Bologna
- Professor Roberto Grandi, University of Bologna
- Professor Matthias Winiger, Rector, University of Bonn
- Professor Wolfram Kinzig, University of Bonn
- Professor Philippe Burrin, Director, Graduate Institute, Geneva
- Professor Vera Gowlland-Debbas, Graduate Institute, Geneva
- Professor Pierre-Yves Hénin, President, University of Paris I
- Professor Robert Frank, University of Paris I
- Professor Václav Hampl, Rector, Charles University, Prague
- Assistant Professor Lud’a Klusáková, Charles University, Prague
- Professor Carlos Berzosa Alonso-Martínez, Rector, Complutense University, Madrid
- Professor Lucila González Pazos, Vice-Rector, Complutense University
- Professor Thomas Wilhelmsson, University of Helsinki
- Professor Szczechan Biliński, Vice-Rector, Jagiellonian University, Krakow
- Lord (George) Weidenfeld, Chairman, Weidenfeld & Nicolson
- Sir Ronald Grierson, Chairman, Blackstone Europe
- M. Pierre Keller, Senior Partner, Banque Lombard Odier Darier Hentsch & Cie
- Secretary: Dr Paul Flather, Secretary-General, the Europaeum
The Academic Committee
The Academic Committee was responsible for academic policy strategy, initiatives and links, and consists entirely of academic representatives. An annual meeting is usually held each Spring, to review and set academic policy for the coming year. A second annual audio-meeting is held, usually in November. Each institution has two senior academic representatives, together representing a cross-section of disciplines currently including Law, Economics, History, Politics, Sociology, Theology and Philosophy.

2007 membership

- **Chairman:** Professor Wim van den Doel, University of Leiden (History / International Relations)
- Professor Carel Stolker, Leiden University (Law)
- Professor Mark Freeden, University of Oxford (Law)
- Dr Martin Conway, University of Oxford (History)
- Professor Riccardo Rovelli, University of Bologna (Economics)
- Professor Tiziano Bonazzi, University of Bologna (History / Politics)
- Professor Uwe Holtz, University of Bonn (Politics)
- Professor Wolfram Kinzig, University of Bonn (Theology)
- Professor Slobodan Djajic, Graduate Institute Geneva (International Economics) (to October 2007)
- Professor André Liebich, Graduate Institute Geneva (International History)
- Professor Annie Cot, University of Paris I (Economic History)
- Professor Lenka Rovná, Charles University, Prague (Politics)
- Professor Farhad Ameli, University of Paris I (Law)
- Professor Luboš Tichý, Charles University, Prague (European Law)
- Professor Javier Montero de Juan, Complutense University, Madrid (Mathematics) (Until May 2007)
- Professor Marianne Larsen Pehrzon, Complutense University, Madrid (Philology) (from June 2007)
- Director Lars-Folke Landgrén, University of Helsinki (Social Sciences)
- Professor Zdzisław Mach, Jagiellonian University, Krakow (European Studies)
- Professor Grazyna Skąpska, Jagiellonian University, Krakow (Sociology)
- Professor Henryk Kierzkowski, Graduate Institute, Geneva (Economics) (from November 2007)
- Professor Teija Tiilikainen, University of Helsinki (until July 2007)
- Dr. Henri Vogt, University of Helsinki (International Relations) (from July 2007)

- **Secretary:** Dr Paul Flather, Secretary-General, the Europaeum
**Liaison Group**

The Liaison Group is responsible for day-to-day co-ordination work, enabling academic initiatives to be implemented and followed-up. The group works to support new initiatives and carries out decisions from the Academic Committee and Council. The group is convened by the Secretary-General, and its work is increasingly done via audio meetings and internet contact.

**2007 membership**

- Dr Michelle Chew, University of Oxford
- Dr Joost van Asten, Leiden University
- Dr Giovanna Filippini, University of Bologna
- Dr Hartmut Ihne, University of Bonn (until Summer 2007)
- Ms Maria Robaszkiewicz, Jagiellonian University, Krakow (from October 2007)
- Dr Daniel Warner, Graduate Institute, Geneva
- Professor Farhad Ameli, University of Paris I
- Mrs Ivana Halašková, Charles University, Prague
- Mrs Juana Amorós, Complutense University, Madrid
- Dr Märtha Norrback, University of Helsinki
- Dr Grzegorz Pozarlik, Jagiellonian University, Krakow (until Summer 2008)
- **Co-ordinator:** Dr Paul Flather, Secretary-General, the Europaeum

**Local Committees**

A key role is played by local Europaeum groups or committees, nominated and set up by individual partner institutions. These can bring together academics from a wide range of linked disciplines to discuss link programmes, grants, development and fund-raising. Thus Professor Vera Gowlland Debbas coordinates Geneva’s Europaeum Group; Professor Wolfram Kinzig chairs a Bonn Group; while Dr. Andrew Graham is Chairman of the Oxford Europaeum Group, and Professor Francois Ameli coordinates activities at Paris I.

**Secretariat**

The slim organisation is supported by a Secretariat based within the Oxford University campus. This consists of a Secretary-General (part-time, currently Dr Paul Flather), a part-time Programmes Officer (Katherine Fletcher until July 2007), a full-time Publications Officer (Chad Frischmann 2007-8) supplemented by interns from time to time. The team co-ordinates the association’s work, delivers on committee decisions, promotes and implements grant schemes and new initiatives, manages Europaeum events and prepares the association for further development. Additional part-time support comes from a computer advisor and a designer.
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