

2013

*Annual Summary
of
Academic Activities*



Oxford



Leiden



Bologna



Geneva



Paris



Bonn



Prague



Madrid



Helsinki



Lisbon



Krakow



Barcelona

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The Europaeum Mission

The Europaeum was founded in 1992 as an association of European universities, with a mission to:

- promote excellence in academic research and teaching collaboration between Europaeum partners;
- act as an open academic network linking Europaeum partners and other bodies in the joint pursuit of study;
- serve as a resource for the general support and promotion of European studies;
- provide opportunities for the joint pursuit of new pan-European initiatives;
- explore new ways and new roles for universities to fulfill their many roles in the new Learning Age;
- develop a 'pool of talent' to carry out research and inquiry into problems and questions confronting Europe today and tomorrow;
- help train and educate future leaders for a new Europe.

The Europaeum currently consists of ten leading European university institutions: University of Oxford; Leiden University; University of Bologna; University of Paris I Panthéon-Sorbonne; Graduate Institute of International and Development Studies, Geneva; Charles University, Prague; University of Helsinki; Complutense, Madrid; Jagiellonian University, Krakow; and Pompeu Fabra University, Barcelona.

In addition, the Europaeum has an associate member university: the Institute of Political Studies, Lisbon.

Europaeum programmes include research projects, annual conferences and student summer schools, lectures, joint teaching programmes, public debates, staff mobility schemes, linked scholarship schemes, and a developing knowledge platform.

Patron: Prince Hans-Adam II of Liechtenstein

Trustees: Dr Pierre Keller (Chairman); Lord (George) Weidenfeld; Sir Ronald Grierson (*Hon. Treasurer*); Professor Vaclav Hampl, Professor Yves Mény; Lord (Chris) Patten; H.E. Karel Schwarzenberg; Professor Philippe Burrin; Dr Erhard Busek and Professor Ngairé Woods



Dr Pierre Keller

Last year was special for us as we marked the 20th anniversary of our founding by the Universities of Oxford, Leiden and Bologna. It was an opportunity to mark our many achievements – and to reflect on the continued success – and future plans – of an experiment in international intellectual collaboration few expected to last two decades.

ACHIEVEMENTS

We are now a well-founded club of leading European universities, with a busy annual programme of lectures, scholarships, highly popular graduate workshops, lively summer schools, and recognised conferences, as easily confirmed by the record of 2013 outlined in this *Annual Summary*.

A recent analysis, drawn from those ubiquitous if sometimes irritating international university league tables, confirms that among our membership we have five universities which each rank top in their own country; two others which rank second; another is third – while another active member is ineligible. I am sure we all agree this is a remarkable signal of the academic excellence of our consortium.

We can point to 20 high quality summer schools, each involving 25 to 30 selected young scholars from all university members; more than 30 major international conferences; dozens of graduate and other workshops; special *Europaeum* lectures; visiting professorships; grants for all kinds of new initiatives – some run by our own leading graduates, others by groups of research professors; many well-received publications and an active website; two year-long international History projects with the European Union; a four-year investigation into *The Future of European universities*, and support for many young scholars – including 50 *Jenkins Scholars*.

20TH ANNIVERSARY YEAR

Our anniversary year was launched in November 2012, at a high profile lunch for distinguished *Europaeum* and Oxford figures at Rhodes House, with Lord Patten, a fellow Trustee and Oxford University Chancellor, and Dr Erhard Busek, another Trustee and a former deputy Chancellor of Austria, in discussion about Europe. We welcomed a significant new member, the **University Pompeu Fabra** from Barcelona, and our **2013 Summer School**, always a highlight, was held in Barcelona on the topic *European Citizenship: Do we have too many rights?* (for details see page 5).

Our great success this year was the formal unveiling of an exciting new *Europaeum* jointly-offered teaching initiative on European Politics and Society, linking Paris 1 Pantheon-Sorbonne, Charles University, and Leiden University, with input from Oxford. Moreover, it is a great honour for us that following an announcement at our Academic Council in Paris, this initiative was unveiled in Prague last September 26th, as the *Vaclav Havel Programme*, with the kind permission of his widow, Dagmar. The new programme combines teaching, and research, along with a series of integral Spring School workshops in Oxford, and high profile *Europaeum Lectures* (see page 2). These courses are clearly pioneering, and all those involved are to be congratulated.

Last year we have our usual crop of prestigious *Europaeum Lectures*, two given by old friends, Professor Sir Adam Roberts and Professor Margaret Macmillan, both from Oxford, on civil resistance, and the use of history, respectively (see page 9). Our **annual international conference** in Paris on the impact of the current ‘crises’ facing Europe, and focusing on the *potential fissures facing Europe*. We also ran five graduate workshops on climate change and water; on crisis in democracy; on transformation in Europe; on Europe’s role in a global world; and on policy-making in Europe (see pages 3 & 10).

Our special year closed with a greatly enjoyable event to mark the 10th anniversary of the creation of the prestigious **Jenkins Scholarship Scheme**, celebrating more than 50 awards linked to *Europaeum* universities, recognising the achievements of these scholars, and thanking the scheme’s many generous benefactors and donors. There were speeches from Baroness (Shirley) Williams, a close political colleague of Roy Jenkins, and Lord Patten who also knew him well – with 17 – one in three – of all scholars attending, among 100 special guests.

FUTURE PLANS

Looking ahead, the Trustees are committed to a managed increase in the core membership of the *Europaeum*, while preserving active participation and close relations among all members, and the quality and richness of our programmes. We do envisage bringing in three or four new members over the coming years – including universities from Europe’s three main players – the UK, Germany and France. We remain keen to extend our jointly teaching work, and to maintain the popular programme of advanced graduate workshops. We also plan to explore a project on academic freedom in higher education.

CONCLUSIONS

All in all, these two decades are a remarkable journey. It has been a delight for me as Chair of the Board of the Trustees for the past three years, to watch our programmes development. I hope that together we can build on this anniversary year, find new income streams and help chart a road map for our next five years.

Finally, I want to record my gratitude to all those who have helped us in our work – foremost to our Secretary-General who spares no effort to look after our association, and enriching its progress, but also our benefactors and donors, trustees and council members, rectors and professors, researchers and not forgetting our lively graduates. It is also appropriate to end with a special word of thanks to Lord (George) Weidenfeld and Sir Ronald Grierson, who have both been with us every step of the way – from incubating the idea and persuading leading figures at Oxford and elsewhere to take up the plans with vigour, to supporting our development, and, of course, remaining valued Trustees and colleagues.

I wish all of you a good year ahead.

Pierre Keller

Dr Pierre Keller

The development of collaborative, multi-centered courses fulfills a central objective of the Europaeum mission, providing future business, political, social and intellectual leaders with a pan-European educational experience.

❑ VÁCLAV HAVEL EUROPAEUM MA PROGRAMME



Václav Havel

The Europaeum consortium launched a joint initiative which will link three leading European universities in a new Europaeum MA Programme, combining all the strengths and specialisms of the partner institutions, to provide potential students with a unique learning experience in European Politics and Society, comprising of joint teaching, high profile lectures and challenging workshops. The

Programme was unveiled in autumn 2012, linking the Universities of Paris 1 Panthéon-Sorbonne; Charles University, Prague; and Leiden University, with support from other Europaeum partners. The EMAP will function as a two-year MA Programme in *European Politics and Society*, delivered over four semesters, specifically linking the fields of European Politics, Contemporary History, Socio-Legal and Socio-Geographic studies, and International Relations. All successful EMAP graduates will have the chance to study at two – or more – Europaeum partner universities, and will receive a final degree validated by their university, with adjunct diplomas, plus a Europaeum Certificate.

The EMAP 'Europaeum-track' students will study at their Home University through their first year, with their third and/or fourth trimesters at other universities. The fourth semester will be used to write a dissertation, supervised by one professor or a 'team' comprising one from the *Host* Partner university and one from the *Home* university.

Each year the Europaeum will organise a regular series of high profile *Europaeum Lectures* linked specifically to



H.E. Karel Schwarzenberg (right) and Sir Adam Roberts with other professors at the launch of the Havel MA Programme

the new programme. This year, Professor Margaret Macmillan, Warden of St Antony's College, Oxford University, spoke of the *The Use of History Today* in May at Oxford, while in September Professor Sir Adam Roberts, former President of the British Academy and Professor of International Relations at Oxford, spoke on *Civil Resistance and Power Politics: From Prague to the Arab Spring*. All students also attended a Spring School on Europe with debates and discussions on *Europe in a Global World*. The course formally adopted the name Václav Havel Programme by kind permission of the former President's widow Dasha. The announcement was made by H.E. Karel Schwarzenberg, our trustee and former Czech Foreign Minister.

❑ MA PROGRAMME: EUROPEAN HISTORY AND CIVILISATION



MA Students at a Europaeum Graduate Workshop in Oxford

The MA in *European History and Civilisation* which links the Universities of Leiden, the validating body, Paris 1 and the Oxford University, continues to flourish, under the auspices of the Leiden Institute of History. Last year's cohort, drawn from several countries, who gained much from the programme. They enjoy three different modes of teaching and study at each of the universities and produced dissertations on such subjects as Henry IV's assassination; Bismarck's Realpolitik in the Orient; Margaret Thatcher's Privatisation Programme; Dutch-American immigrant identity (1846-1945); and the impact of the Euro on European identity. The 2013-14 cohort of 10 students come from the UK, Netherlands, Ukraine, Portugal and Spain. Focus continues to find ways to widen our recruitment. Next year, it is planned to host a 10-year anniversary celebration.

2012/13 cohort: Laura Kits, Rosanne Boermans, Matthijs van Hilten, Marije van Rest, Aimée Smits (all Netherlands); Ana Sofia Ramos dos Santos (Portugal); and Luke Sheppard (United Kingdom)

2013/14 cohort: Christopher Allen, Matilda Grieg (both United Kingdom), Pedro Correa (Spain), Dana Filinova, Annegrietje Franssen, Mark Hugen, Marloes Jongewaard, Thomas Kerstens, Thomas Modder (all Netherlands) and Pedro Moreira (Portugal).

□ DEMOCRACY & GOVERNANCE MA

This new programme, launched last year at the IEP-Lisbon, continued this year with Europaeum inputs, and it is hoped that this course might broaden out in the coming years, developing direct links with other Europaeum partner institutions. Professor Joao Espada, Director of the IEP and Dr Paul Flather are members of the International Advisory Board, chaired by Professor Marc Plattner of the National Endowment for Democracy Foundation.

INTERNATIONAL GRADUATE WORKSHOPS

Graduate workshops are aimed at advanced and post-doctoral students, continued to thrive over the year with high demand for places and feedback very strong. Each workshop involves some 20 Europaeum post-graduate scholars, often from eight or more partner universities, plus Europaeum professors joining local academics and practitioners. The following events took place in 2013:

□ EUROPE IN A GLOBAL WORLD

European Studies Centre and History Faculty, University of Oxford (16th – 18th May)

This Spring School set out to review Europe's influence in the world, which some see as declining steadily during the 20th century, and likely to continue in the wake of the rise of China, India and the other BRICS. Some 23 Europaeum graduates from five partner universities, including the cohort of the new Politics and Society joint MA, discussed why Europe was once so dominant, what the limits to its power were, what the legacies from colonialism are, and how the rise of American power has affected its role, as well as what the future might hold for the European Project, even with the emergence of the External Action Service. There were also presentations from 10 graduates and a lively debate on the future of the European Project, with optimists just outpointing skeptics.



Dr Jakub Basista (Krakow), Dr Joost Augusteijn (Leiden) and David Rundle (Oxford)

Expert speakers included: **Professor Margaret MacMillan** (Oxford), **Dr Joost Augusteijn** (Leiden), **Professor Lenka Rovná** (Prague), **Dr Laure Neumayer** (Paris) and **Dr Jan Georg Deutsch** (Oxford) and **Graham Avery** (EC).

□ WHITHER EUROPE ? EUROPEAN INTEGRATION IN TRANSFORMATION

The Institute of European Studies, Jagiellonian University, Krakow (19th – 21st September)



Europaeum graduates, Po-Hsiang Ou, Carlos Gonz  les Villa, and Jan Kv  tina discussing about European fragmentation

European fragmentation led by Europaeum graduates. All participants made presentations during the linked workshop, with the accent on discussion and understanding.

Speakers included **Professor Gerard Delanty** (University of Sussex), **Professor Konstanty Wojtaszczyk** (Warsaw University), **Professor Vincent Dujardin** (University College London), **Professor Hans-J  rg Trenz** (University of Copenhagen), **Professor Gilles Rouet** (University Matej Bel), **Professor Idesbald Goddeeris** (KU Leuven) and **R  za Thun** MEP.

cont...

❑ CLIMATE CHANGE, WATERS & CITIES : WHAT FUTURE FOR EUROPE ?

Leiden University, Amsterdam & Leiden (5th – 7th November)



Europaeum graduate participants with Dr Paul Flather, at Leiden

This event was linked to the Amsterdam International Water Week Forum, a leading global platform on water policies and solutions, which featured multi-disciplinary panels, thousands of professional participants, exhibitions, and various Leaders' Forum, Professionals' Forum, trade fairs and excursions. Participants reported they had enjoyed the exposure to NGOs and commercial bodies working in the field. The Europaeum linked graduate workshop then examined theoretical and practical perspectives on fresh and sea water issues in Europe, climate change impacts on natural and urban water systems, and the challenge of supplying freshwater to Europe's growing cities – and for the first time a number of sciences doctoral students took part and discussed their research ideas.

Speakers involved in the Water Week included: **H.E. Prince El Hassan bin Talal of Jordan** (chair of UNSGAB), **Mrs. Schultz van Haegen** (Dutch Minister of Infrastructure and the Environment), **Mr. Joko Widodo** (Governor Jakarta), **Andreas Giesen** (Royal Dutch Haskoning DHV), **Olga Steiger** (University of Applied Sciences and Arts Northwestern Switzerland).

❑ DEMOCRACY IN TIMES OF CRISIS – Charles University, Prague (13th –16th November)

Our workshop, arranged in partnership with the Politics Faculty of Charles University, focussed on how the current international global crisis post-2008 and Europe's sovereign debt crisis had provoked lively debates on the relationship between political and the economic spheres, and between democracy and capitalism. Was the current economic crisis was caused primarily by the neoliberal policy of deregulation of financial markets - or was a consequence of deeper capitalist crisis, and how can democracy hold markets to account? Following a keynote talk from Professor Chantal Mouffe, who argued that there were shocks built into capitalism that would create crises, a range of themes were covered including neoliberalism and democracy; the crisis of the democratic left and the quest for alternatives to the (neo-)liberal paradigms; the political and de-politicisation; power domination and resistance; crisis of democratic representation and its alternative models; and the future of the nation state. 21 graduates took part in working groups and the debate, and a dozen of these presented papers.



Graduate working group discussing democracy, in their workshop in Prague.

Keynote speakers in the Conference: **Professor Chantal Mouffe** (Westminster), and in the Workshop: **Professor Jan Sokol** (Prague), **Dr Nicholas Bunnin** (Oxford) and **Dr Paul Flather** (Oxford).

❑ EUROPAEUM VISITING PROFESSORS

The movement and exchange of academic staff, between Europaeum member institutions, supports the development of broader intellectual perspectives, as well as promoting the exchange of ideas and opportunities for new collaborative initiatives.



Adam Roberts

• Professor Sir Adam Roberts

gave a successful graduate seminar in Prague in September, following his *Europaeum Lecture*, on the neglect of including historical perspectives when studying International Relations.

• Professor Iain Maclean

from Oxford gave a range of talks at Charles University in November as part of its programme on British Studies.

• Dr Faisal Devji

held an open discussion session at Geneva in May, before his Europaeum lecture.



Iain Maclean

ANNUAL SUMMER SCHOOL

The Europaeum has run highly successful week-long annual summer schools for its graduates on themes of current European interest. These are multi-disciplinary, including about 30 at postgraduate / research level students, held at a different Europaeum university each year. Three places are allocated to each member institution, with lecturers and tutors drawn from Europaeum faculties.

▣ RIGHTS AND CITIZENSHIP IN EUROPE: ARE WE REALLY SO EQUAL?

Universitat Pompeu Fabra, Barcelona (2nd - 7th September)

The focus for the 27 participants in this year's Summer School was the standing of Human Rights and Citizenship in Europe after long struggles in each country, examining the varied and mixed interpretation and enforcement of human rights across Europe, despite pan-European legislation and guidance and pressure the European courts and from the European Union to move towards equality and harmonization.

The young scholars came from Law, Political Science, International Relations, Sociology and Anthropology, and from our partner universities of Geneva, Bonn, Oxford, Bologna, Prague, Leiden, Lisbon, Barcelona, Madrid, Helsinki and Krakow, giving lively papers, taking part in debates, and a successful much enjoyed role-playing exercise involving all graduates based on a hypothetical scenario relating to impact and consequences arising from the 'blocking' of a local bid to construct a mosque in a 'highly Christian' European town.

A range of academic experts, judges, legal practitioners, policy-makers, police enforcers and journalists, focused on themes such as how the current economic crisis had revived interest in civic, political and economic rights by challenging universalism; multi-levels of rights; how human rights are protected in practice; family rights including reproductive and marriage and sexual orientation; environmental rights and 'short-termism'; religious freedom including Muslim rights and citizenship; rights of Roma, and the anti-terrorist laws; and migrant rights, the status of detention centres; mobility rights across the EU, and judges interpreting the European Human Rights Act,



Conference session with Alain Servantie (EC), Paul Flather (Oxford), Sol Solà (Greenpeace), Antoni Luna Garcia (UPF)

Students particularly enjoyed listening to speakers who dealt with rights violations on a daily basis, including Montserrat Escudé, who heads the Catalan police unit that

deals with the issue of female genital mutilation in Spain, with a lively discussion ensuing about the clash of human rights and cultural rights of minority groups, as well how NGO activists aim to campaign for improved rights in Barcelona on the environment or for minority groups.

Finally, the event focused on the special theme of Catalonia's search for independence, contrasting its right to self-determination as against the right to territorial integrity. There was also a lively discussion about the role of Europe's top cities as the future for the EU.



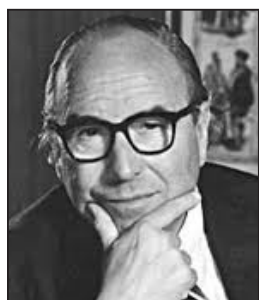
Graduates simulating a policy debate on the construction of mosques in Europe

Speakers included: Professor Alejandro Saiz Arnaiz (UPF Barcelona), Dr Hartmut Mayer (St Peter's College, Oxford), Professor José Luis Martí (UPF Barcelona), Professor Josep Ferrer (UPF), Dr Eduard Soler (Research Coordinator, Barcelona Center for International Affairs), Laura Mestres Estruch (Administrative Judge, Barcelona), Mar Carrera (SOS Racisme-Catalunya), Professor Antoni Luna García (UPF), Professor Aida Torres (UPF), Dr. Tina Oršolić Dalessio (University of Zagreb), Montserrat Escudé (Head, Domestic Violence Unit, Catalan Police), Professor Esther Farnós (UPF), Glenys de Jesús (Woman's Link Worldwide), Alain Servantie (Retired Head of DG Enlargement, European Commission), Sol Solà (Greenpeace), Professor Daniel Gamper (Autonomous University of Barcelona), and so forth.

Europaeum Graduate participants: Fabio Burani, Ilaria Cariello, Mattia Testuzza, Marta Mantineo (Bologna); Abderrazzak Afkyr, Lara Elzas, Marlies Loenen, Amandine Rat, Christine Strating (Leiden); Daniel Alati, Brid Ní Ghráinne, Rowena Moffatt, Paolo Ronchi (Oxford); Karlos Castilla, Mariateresa Silvi, Marta Guitart, Lluís Perez (UPF Barcelona); Aditi Srinivasan, León Castellanos-Jankiewicz (Geneva); Stuart Feltis, Artur Kubica (Krakow); Miguel Emanuel São Da La Cruz, Rita Romeiro (Lisbon); Héctor Domínguez (Madrid); Jan Hauser (Prague); Emmanuel Rosas (Paris).

Special scholarship schemes have been an integral part of the *Europaem* to promote student mobility across the association and provide exciting new study opportunities for *Europaem* university graduates. Steps are also taken to invoke in existing and special Europe-wide schemes run by partner universities.

□ JENKINS SCHOLARSHIP SCHEME



Roy Jenkins

This scholarship scheme, set up in honour of the former President of the European Commission and Chancellor of the University of Oxford, is linked to the *Europaem*, which Roy Jenkins helped to found in the 1990s to help academics, intellectuals and young scholars 'bridge Europe'.

The Jenkins Scholars for 2012-13, selected from some 30 eligible candidates were: **Angela Cummine**, attended the University of Bologna, studying the role that citizens have in managing a nation's wealth; and **Henry Procter** attended the University Complutense de Madrid, examining contemporary art and democracy. Meanwhile, **Maria Uhrinová**, of Charles University in Prague, studied for an MSc in Applied Linguistics and Second Language Acquisition at Jesus College, Oxford University; **Lukas Kleine-Rueschkamp**, from Bonn University, studied for an MPhil in Economics at St. John's College, Oxford; **Patrik Schmidt**, also from Bonn University, studied an MSt in Modern British & European History at University College, Oxford; and **Antonin De Laever**, from the Ecole Supérieure de Cachan and Université Paris 1 Panthéon-Sorbonne, studied for an MPhil in Economics at Nuffield College, Oxford.

DECENNIAL RECEPTION

Some 90 friends, donors, family and supporters attended a celebratory reception on 5th November in London to mark the 10th anniversary of the founding of the Jenkins Memorial Scholarships Scheme. The party at the Reform Club, one of Roy's favourite haunts, was held to thank all the generous donors and supporters who have made the scheme possible; to recognise all those involved in the delivery and management of the scheme; and to honour the achievements of the some 50 Jenkins Scholars themselves. **Lord (Chris) Patten** remembered his Balliol compatriot but political rival as a thinker, innovator and great politicians, while **Baroness (Shirley) Williams**, remembered him for his bravery in sticking to his liberal and European principles, creating even a new party and serving as the EC President. Talks were also given by two young scholars, many of whom were already high achievers. **Sarah Hegenbart** (2009-10) now working as a cataloguer at a prestigious art dealership, pointed out how the award had allowed her to view her research "with new eyes" greatly enhancing her project, while **Michal Bobek** (2004-5), the first *Jenkins Scholar*, recalled how Oxford had led him to explore his ideas fully, and wondered why a significant country like the UK would ever equivocate about its role in Europe (read by **Enrico Prodi** (2007-8) as he was at the last moment unable to attend). All those attending were presented with a memorial booklet, published to mark the occasion.

The following attended the ceremony:

Professor Juhana Aunesluoma, Director, University of Helsinki Network for European Studies; **The Hon Mrs Judy Astor & M. Hubert Faure**, Philanthropist and businesswoman; **Ms Silvia Barrientos**, International Student Funding, University of Oxford; **Ms Joanna Barry**, Head of Student Financial Support, University of Oxford; **Dr Bahram Bekhradnia**, Director, Higher Education Policy Institute (UK); **Sir Victor Blank**, Businessman and philanthropist; **Professor Jean-Marc Bonnisseau**, Associates Chair, Centre d'Economie de la Sorbonne; **Sir David Butler**, Emeritus Fellow, Nuffield College, Oxford; **Mr John Campbell & Mrs Kirsty Campbell**, Biographer of Roy Jenkins; **Judge George Dobry QC**, RJMS Committee; former Circuit Judge and arbitrator; **Professor Wim van den Doel**, Dean of the Faculty of Humanities and Professor of Contemporary History, Leiden University; **Professor Josep Ferrer**, Vice-rector for International Relations, Universitat Pompeu Fabra, Barcelona; **The Hon Dr Paul Flather**, Secretary-General, The *Europaem*; Fellow, Mansfield College, University of Oxford; **Dr Toby Garfitt**, Tutorial Fellow, Modern Languages, Oxford; **Dr Andrew Graham**, Chair, *Europaem* Academic Council, former Master of Balliol; **Lord Goodhart**, Queen's Counsel, human rights lawyer; **The Hon Lady Goodhart**, RJMS Patron; former Principal, Queen's College, Harley Street, London; **Sir Ronald Grierson**, Trustee; Chairman (Blackstone Europe), Blackstone Group International Ltd; **Professor Václav Hampl**, Rector of Charles University, Prague; **Lord Hannay**, Former UK Permanent Representative to the EEC and to the United Nations; **Sir Max Hastings & Lady Hastings**, Author and journalist; RJMS Committee; **Dame Jennifer Jenkins**, Former Chairman of National Trust, widow of Roy Jenkins; **Mr Charles Jenkins & Mrs Ivana Jenkins**, Political and economic analyst, former director for Western Europe, Economist Intelligence Unit; **Mr Edward Jenkins & Mrs Sally Jenkins**, Queen's Counsel and barrister; **Ms Flora Jenkins**, Grandchild of Roy Jenkins;



Lord Goodhart (left), Baroness Williams, and Lady Goodhart discuss the merits of the Jenkins scheme with Dr. Paul Flather

Mr Fergus Jenkins, Grandchild of Roy Jenkins; **Ms Johanna Judah**, Businesswoman, Los Angeles; **Dr Pierre Keller**, Chair, Europaeum Board of Trustees; **Mr Michael Maclay**, Executive Chairman, Montrose Associates; **Sir David Madden**, Former diplomat; Consultant to World Society for the Protection of Animals; **Dr Hartmut Mayer**, Fellow and Lecturer in Politics and International Relations, St. Peter's College, Oxford; **Sir Ronald McIntosh**, Author; former director general of the National Economic Development Council; **Lord & Lady Moser**, Former Director, Central Statistical Office; **Lord Patten of Barnes**, Chancellor, University of Oxford; Former EU Commissioner; RJMS Patron; **Sir Hayden & Lady Phillips**, Former Permanent Secretary of the Lord Chancellor's Department; **Mr Lief Rosenblatt**, Philanthropist; Retired US Money Manager; **Ms Katy Routh**, Graduate Funding Manager, University of Oxford; **Professor Lenka Rovna**, Founder and head, Department of West European Studies, Charles University; **Mr Jonathan Scheele**, Visiting Fellow, St Antony's College; Former Head of the European Commission's Representation in the UK; **H.E. Karel Schwarzenberg**, Former Minister of Foreign Affairs, Czech Republic; **Lord Steel of Aikwood**, Former Leader of the Liberal Party; first Presiding Officer of the Scottish Parliament; RJMS Patron; **Sir Adrian Swire**, Honorary President, John Swire and Sons Ltd; **Lord Taverne**, Politician and author; **Sir Keith Thomas**, Historian, Distinguished Fellow of All Souls College; **Lord & Lady Weidenfeld**, Chairman, Weidenfeld & Nicolson; President, Institute for Strategic Dialogue; **Baroness Williams of Crosby**, Former Liberal Democrat Leader in the House of Lords; Former



Dame Jennifer Jenkins celebrates with Sir Max Hastings

Secretary of State for Education; **Mr Graham Wiltshire**, Journalist and photographer.

Also in attendance were the following Jenkins Scholars: **Estelle Candau** (2013-14), **Adelie Chevé** (2013-14), **Angela Cummine** (2012-13), **Julie Dayot** (2013-14), **Andrew Elliot** (2005-6), **Michael Finch** (2007-8), **Julie Francastel** (2006-7), **Barbara Havelkova** (2008-9), **Sarah Hegenbart** (2008-9), **Stephanie**



Jenkins Scholars (from left): Sara Hegenbart, and Enrico Prodi who spoke at the meeting with Agnieszka Kubal

Hudson (2009-10), **Lukas Kleine-Ruekschamp** (2012-13), **Agnieszka Kubal** (2007-8), **Antonin de Laever** (2012-13), **Henry Procter** (2012-13), **Enrico Prodi** (2007-8), **Naysan Rafiti** (2008-9), **Davide Ugolini** (2013-14), **Maria Uhrinova** (2012-13), **Irina Vasiliu** (2007-8), **Sophie Weber** (2008-9).

The new Jenkins Scholars for this 2013-14 academic year are as follows: **Adelie Chevé**, who studied Law at Université Paris 1 Panthéon-Sorbonne, to study for an MPhil in International Relations at Lincoln College, University of Oxford; **Estelle Candau**, who studied International Relations at Université Paris 1 Panthéon-Sorbonne, to study an MSc in Law and Finance at St Hugh's College, University of Oxford; **Julie Dayot**, who studied Economics at Université Paris 1 Panthéon-Sorbonne, to study for a MPhil in Development Studies at St Catherine's College, University of Oxford; **Davide Ugolini**, who studied Intellectual History at the University of Bologna, Italy, to study for an MSt in Social Anthropology at St Antony's College, University of Oxford; and **Rebecca Brubaker**, who studied International Development at Green Templeton College, University of Oxford, will be continuing her studies as a Jenkins Scholar towards a DPhil in International Development at the Graduate Institute of International and Development Studies.

OXFORD–GENEVA STUDY BURSARIES

This programme, launched in 2001, is designed to support student study and research exchange between two Europaeum partner universities. The awardees are chosen from a selection of graduates from Oxford and from the Graduate Institute of International and Development Studies in Geneva.

In 2013, **Olga Solleder**, a PhD student in Development Studies, came to Oxford to continue her research project on export taxes, as a policy instrument mainly ap-



Olga Solleder

plied to natural resources and agro-food products. Meanwhile, **Mary Cox**, a DPhil student in History at St Antony's College, travelled to Geneva to continue her research on the impact that international food aid had on the health of lower class children in Germany in the inter-war period. Ms Cox spent most of April



Mary Cox

in Geneva, primarily searching through three separate archives. Bursaries are currently worth €500 each. The reports from these and past scholars are on our website.

YOUNG SCHOLARS TRAVEL BURSARY

This has become a worthy adjunct to the consortium's offer. **Kubo Macak**, D Phil student at Oxford received a travel bursary for a conference at Leiden in January on International Humanitarian Assistance and Law.

Europaeum Lectures have been held since the association was founded, as part of its mission to encourage international exchange of ideas and academic mobility. Since 2000, the Europaeum has published many lectures examining key issues confronting Europe.

❑ THE USE OF HISTORY TODAY

St Antony's College, Oxford (17th May)

PROFESSOR MARGARET MACMILLAN, Warden of St Antony's College, Oxford, delivering the keynote lecture at a Europaeum graduate workshop in Oxford, entitled *Europe in a Global World*. She argued that there are often many different accounts of the past, but despite this, there was a truth which historical research can help uncover. While discussing the nature of facts, of objectivity, of context and time, she was firm in stating



Margaret MacMillan

that relativism does not prevail.

For her presentation, Professor MacMillan drew on her recent book, *The Uses and Abuses of History* (2009), in which she examines a number of cases in which history is abused, for example in totalitarian regimes such as the Soviet Union, where *personae non gratae* were purged from official histories, or through the ongoing practice of editing history books to instil a misleading sense of patriotism in schoolchildren. The uses of history, she explained, was to uncover abuses, discover facts and expose truth. The study of History did not, and could not prevent problems and crises, but it could be a guide for better policy decisions. Professor MacMillan is a member of the *Oxford Europaeum Group*, and has spoken at and chaired a number of past Europaeum events.

❑ ISLAMOPHOBIA: A NON-CONCEPT

Graduate Institute, Geneva (27th May)

DR FAISAL DEVJI, Reader in Indian History and Fellow of St. Antony's College, delivered a *Europaeum Lecture* at Graduate Institute of International and Development Studies in Geneva. Dr Devji examined the reasons behind why a section of South Asian migrants in Britain and increasingly the European continent came to be defined



Faisal Devji

as 'Muslims' rather than by race or nationality. He contended that the War on Terror has had little conceptual effect on the lives of Muslims (though noting of course that this does not mean it has not had other, bigger effects), not least because it has been absorbed by another historical

problem, that of rethinking Europe after the collapse of the Soviet Union. He pointed out that as a political rather than merely demographic entity, Muslims in Europe tend to be viewed not simply as a minority but rather as part of a global constituency. Since Islam cannot be racially

defined and is seen as a global threat partly because it names a bewildering array of ethnic groups including European converts, even when they are the objects of racial prejudice Muslims end up fragmenting race itself as a political category.

❑ THE EUROPEAN PROJECT AND THE RELUCTANT HEGEMON – Paris 1 (13th June)

PROFESSOR MARK MAZOWER, Ira D. Wallach Professor of History, Columbia University, Visiting Professor at Paris 1 Pantheon gave the keynote lecture at the Paris conference on *European Society and Social Solidarity: Is*



Mark Mazower

Europe fragmenting? Professor Mazower, who has warned in previous work on the potential decline of the EU as an elite project with a damaging democratic deficit, focussed on the re-emergence of Germany as the single dominant force, thrust ever forward by the current crises, and

now emergent as the reluctant hegemon. Germany had to take the helm fully if Europe was to survive and retain its global standing, yet Germany by dint of its history was being forced to play the very role it feared. This was the dilemma Angela Merkel had to wrestle with, and, he argued, on balance she had to grasp the nettle of leadership.

❑ CIVIL RESISTANCE AND POWER POLITICS: FROM THE PRAGUE SPRING TO THE ARAB SPRING – Charles University Prague (26th September)

PROFESSOR SIR ADAM ROBERTS has a lifetime of interest in civil resistance and in this lecture – which formed the centrepiece of a special ceremony to launch a new joint MA linking the universities of Prague, Leiden, and Paris 1 – he examined the connects and dis-connects comparing the 1968 Prague Spring which he had witnessed, and the unfolding, so-called



Adam Roberts

Arab Spring of the past 18 months. In a thorough analysis he used the contrasts to draw out particular lessons about why in various situations certain kinds of protest can work and in the others they do not. While he remained generally skeptical for the future of the Arab Spring, he felt the defeat in 1968 in Czechoslovakia had helped set the basis for future successful overthrow of Communism.

RESEARCH PROJECT GROUPS

The Europaeum has stimulated many new international research collaboration. Small project grants enable groups to run a research seminar or workshop, co-ordinate a research proposal, or prepare bids to the European Union and other funding bodies as the following Research Project Groups illustrate:

❑ US-EUROPE ADVISORY GROUP (2004 -)

Linked Institutions: Geneva, Oxford, Lisbon, Bologna, Krakow and Leiden.

Co-ordinators: David Ellwood (Bologna), Professor Wim van der Doel (Leiden)

Last year, a further event on *Federalisms and Localisms*, covering the US, Europe and also India, took place in Delhi in October, and now a final event in the series is envisaged in Berlin in 2015. This series of three events was launched in Oxford as part of this *Trans-Atlantic Dialogue Programme* in 2010, under the title *East and West*. It forms a central part of our continuing, overarching initiative to promote dialogue between leading European and American academics, intellectuals and policy-makers, through lectures, research workshops, policy studies and debates. In 2012, we ran a workshop on US influence in Europe held in Bologna in December entitled *America: Still a European Power ?*, following past events on *Europeanisation and Americanisation*, on *American Culture in Old and New Europe: The Cold War and Beyond*, and an international conference on *US-Europe relations, Is There still a West ?* actually held in Washington DC, with the participation of Henry Kissinger, whom we hope to feature in the coming year, his 90th.



❑ CULTURAL DIFFERENCE IN EUROPE (2005 -)

Linked Institutions: Prague, Oxford, Krakow, Madrid, and Tamkang (Taiwan).

Co-ordinators: Dr Nicolas Bunnin (Oxford), Professor Antonio Elorza (Madrid), Professor Jiri Pehe (Prague), Professor Grazyna Skapska (Krakow), Didier Georgakakis (Paris)



This group set out to explore the place and basis of cultural differences across Europe, in some ways exploring the official motto of the European Union of Unity in Diversity, through a series of linked events, each involving academics, intellectuals, artists, cultural managers, and politicians. These have taken the form of a series of multi-disciplinary workshops, drawing in philosophers, sociologists, anthropologists, historians, and political scientists. So far workshops have been held in Prague, Krakow, Madrid, and this past year at Paris 1 in the summer. One feature has been to involve non-Europeans, offering a countervailing and external viewpoints. The Paris event looked at culture in terms of perceived 'fragmentation', following wide disillusionment with the overall European Project for integration, in the wake of the economic, migration and mobility crises, and a feeling that identities may be under threat. In the coming year, it is hoped to focus on trying to bring ideas from the four Europaeum workshops for a possible volume of essays.

❑ COMPARING POLITICAL CONCEPTS IN EUROPE (2006 -)

Linked Institutions: Helsinki, Oxford, Geneva, Bologna, Paris and Madrid

Co-ordinators: Professors Michael Freedén (Oxford), Henrik Stenius and Bo Stråth (Helsinki), Nere Basabe (Madrid), et al.

Following further meetings this year, this active Research Project Group expects to begin publishing the first fruits of its studies, which is investigating how key political, legal, cultural concepts such as federal, sovereignty and freedom, are used across and within European nations, linguistic groups and political boundaries. In all, a dozen linked workshops, meetings and conferences and editorial discussions have been held in Helsinki, Oxford and Berlin, linking a range of scholars from across Europe. Now the group is looking forward to a pioneering volume of essays next year, the first of what is hoped to become an important series on clusters of linked concepts, as differentially used, and looking at differences between core and peripheral countries in Europe.



Michael Freedén

INTERNATIONAL CONFERENCES & SEMINARS

The Europaeum has held annual conferences, covering a wide variety of themes, since its foundation, drawing on the interests and abilities of its scholars. These events draw in policymakers, media, civil servants and think-tanks, alongside professors and other experts.

❑ **TRUST, FIDUCIE, TREUHAND IN EUROPE AND THE CZECH REPUBLIC – PRAGUE (29TH JANUARY)**

The Centre for Comparative Law of Charles University Law Faculty organised this international conference which took place in Prague under the auspices of the Ministry of Justice and in cooperation with the Europaeum, Academy of Judges, the Czech Bar Association, and Karlsbader Juristentage. The aim of the conference was to discuss trust and other legal institutions with a similar function like Treuhand, fiducie, and foundation. Participants looked at trust from the perspective of several relevant legal systems, as well as specific aspects of trusts.

❑ **AUSTERITY IN THE UK AND THE EUROZONE: KILL OR CURE ? – OXFORD (13TH MAY)**



Martin Wolf

This event, organised by the *New York Review of Books* with support from St Antony's College, the Fritt Ord Foundation and the Europaeum, was held in Oxford's beautiful 16th century Sheldonian Theatre, designed by Sir Christopher Wren. **Lord (Meghnad) Desai**, Emeritus Professor of Economics and Global Governance at LSE, who has spoken at several Europaeum events, and **John Redwood**, a Conservative MP, defended austerity strategies, while **Martin Wolf**, distinguished columnist at the *Financial Times*, who spoke at our 2010 Federalisms international conference, and **Lord (Robert) Skidelsky**, economist, active Crossbench peer and biographer of John Maynard Keynes, opposed the motion. After some two hours, the vote was put and the opponents carried the day by about 2-1. The event was chaired by **Margaret Macmillan**, professor of history and Warden of St Antony's College, and a member of our Oxford Europaeum Group who spoke at our graduate workshop on May 17th (see above).

❑ **EUROPEAN SOCIETY AND SOCIAL SOLIDARITY: IS EUROPE FRAGMENTING ?**

UNIVERSITÉ PARIS I SORBONNE – (12TH–14TH JUNE)

The 2013 Europaeum International Conference was an extraordinary event since it brought both European graduate students and eminent scholars together on an equal footing, to discuss relations between European Society and Social Solidarity in the heart of the beautiful city of Paris. A full series of lectures, graduate presentations, debates, role-playing exercises and roundtable discussions - in which participants were encouraged to put a great deal of effort and work - was complemented by tours penetrating the city's social, cultural, historical and academic facets and the rather delicious French food served during dinners and receptions. Questions debated included: What did Europe stand for and what does it stand for today? What shadows do our memories cast today? What does the post-War, post-Cold War generation believe in? How and why have faith based controversies emerged again? How has migration led to cultural controversies and clashes? Is the rise of the right a symptom of anxiety and fear of change?



Graduate participants at the Paris conference on European Society and Social Solidarity

Speakers included: **Professor Mark Mazower** (Columbia, New York), **Professor Jean-Marc Bonnisseau**, **Dr. Andrew Graham** (Oxford), **Professor Rein Raud** (Helsinki), **Professor Nicholas Bunnin** (Oxford), **Professor Zdzislaw Mach** (Krakow), **Professor Jan Sokol** (Prague), **Professor Robert Frank** (Paris-I), **Dr. Josep Ferrer** (Pompeu Fabra, Barcelona), **Professor Antoine Vauchez** (Paris-I), **Dr Laure Neumayer** (Paris-I) and many more.

❑ **POLICY-MAKING IN EUROPE – BRUSSELS (17TH–18TH JUNE)**



The European Parliament, Brussels

This was our fifth special three-day programme of talks, discussions, interviews and special visits involving those at the sharp end of policy and decision-making in Brussels. It was organised with colleagues in Lisbon to focus on how European policy is made in Brussels in a range of fields and disciplines. The programme included visits to the European Parliament and NATO, with topics including the current economic crisis, the economic and political future of Europe, and approaches to EU harmonisation.

Europaeum graduate participants included: Sky Johnston and Virginia Johnston (Bonn); Angelica Schempp, Connor Sattely and Jaime Pring (Geneva); and Latorra González (UPF), plus more than 20 from IEP-Lisbon.

❑ **PHILOSOPHY AS A HUMANIST DISCIPLINE – OXFORD (22ND–23RD JUNE)**

This event, marking the 50th anniversary of the *New York Review Of Books*, honoured the lives, work, and legacy of three distinguished liberal Oxford thinkers, **Isaiah Berlin**, **Stuart Hampshire** and **Bernard Williams**. It was held in Oxford with support from Wadham College, the Europaeum and others. A range of distinguished speakers explored the overlaps and differences brought by three giants, but also recalled their styles, and special contributions.

Speakers included: **Jerome Bruner**, **John Gray**, **Naomi Eilan**, **Timothy Garton Ash**, **Helena Kennedy QC**, **Hermione Lee**, **Mark Lilla**, **Ken Macdonald QC**, **Avishai Margalit**, **Alan Ryan**, **Samuel Scheffler**, **Robert Silvers**, **Edward Skidelsky**, **Marc Stears**, **John Vickers**, **Jeremy Waldron**, and **Mary Warnock**.



❑ **WILL EUROPE FAIL IF THE EURO FAILS? – EUROPAEUM INTERNATIONAL DEBATE AT ESTORIL POLITICAL FORUM, LISBON (24TH–26TH JUNE)**

The annual major international event took place in Lisbon, run by the IEP at the Catholic University, focusing on the Euro and its importance for the European project.

This 21st edition included keynote speakers such as: **Marc Plattner** (International Forum for Democratic Studies), **Gordon S. Wood** (Brown University), **Branislaw Misztal** (Ambassador of Poland in Lisbon), **Allen Packwood** (Churchill Archive, Cambridge) and **Jack Rakove** (Stanford University). The Europaeum

hosted its annual Graduate Debate, chaired as usual by **Dr Paul Flather**, with six graduate participants.

Europaeum graduate participants were: **León Castellanos-Jankiewicz** (Geneva); **Astghik Tsatryan**, **Nicola Hardwick**, and **Felix Fabiny** (Oxford); **Rita Romeiro** and **Pedro Moreira** (Lisbon).

❑ **FEDERALISMS V. LOCALISMS: EAST AND WEST – JINDAL GLOBAL UNIVERSITY, NEAR DELHI (10TH–12TH OCTOBER)**

This event was a follow-up event to our 2010 Federalisms event with support from Jindal University in India. The Vice-President of India, **Dr. Hamid Ansari**, who chairs India's Inter-State Council, opened the event. Others taking part include prominent Indian academics and experts, **Professor Raj Kumar**, the Vice-Chancellor of Jindal University, **Professor R Sudarshan**, head of the Policy Unit at Jindal, **Mani Shankar Aiyar MP**, who was Minister for Panchayati Raj (localized village and district level government) in the 1990s, and **Richard Corbett**, former Labour MEP and adviser to the President of the European Council, Herman Van Rompuy, **Dr Paul Flather** and many European ambassadors.



Dr Hamid Ansari, Vice-President of India

❑ **POWER, PRIVACY AND THE INTERNET – WITH THE NEW YORK REVIEW OF BOOKS, AT SCANDINAVIA HOUSE (30TH–31ST OCTOBER)**

With daily headlines on US television and in print on the scandal of the National Security Agency's 'snooping files', the timing for his event could not have been better, and expert contributors were primed for engaging and lively debates. The



Antony Grafton, Henry Putnam University Professor of History at Princeton, and Robert Darnton, Librarian at Harvard

event in New York, set up by the NYRB with support from the Fritt Ord Foundation, the Europaeum, and others, focused on a range of issues including Internet threats to the privacy and dignity of the citizen and threats to individual rights; the Internet as used in revolution and in repression in countries like China, Russia and the Middle East kingdoms; the impact of the Internet on the book, the university, and the library, which changed their roles but has not – as was once feared – ended them; the impact of the Internet on the future of media and press which was creating professional and financial crises; and finally the impact of the Internet on the economy and production processes. The

secret taping scandals leaked by whistle-blower Edward Snowden, a fugitive in Russia, formed a lively background to proceedings with most hailing him as a good citizen.

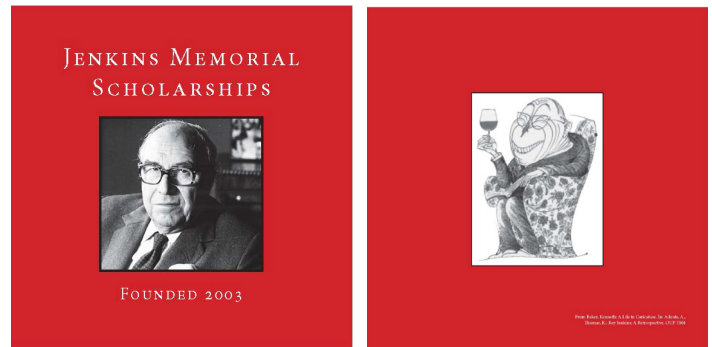
Keynote speakers include: **Professor Robert Darnton**, Librarian of Harvard, **Joseph Lelyveld**, former Editor of the *New York Times*, **Ken Roth**, executive director of *Human Rights Watch*, **Robert Silvers**, editor of the *New York Review of Books*, **Antony Grafton**, Henry Putnam University Professor of History at Princeton, and **Simon Head**, senior member of St Antony's College, Oxford and author of *Mindless*.

PUBLICATIONS & COMMUNICATIONS

The Europaeum publishes pamphlets and booklets based on lectures and other events that are held. These are printed and distributed to partner universities as well as friends of the association. This year, two publications went to press, accompanying our online portfolio of publications.

❑ JENKINS MEMORIAL BOOKLET

The Europaeum marked the occasion of a of special celebration for the 10th Anniversary of the Jenkins Scholarship Scheme. To a commemorative booklet, highlighting the history of the scheme, memories of Roy Jenkins and reflections on their experiences by all 51 *Jenkins Scholars* themselves. This scheme was created following the death of the former European President Roy Jenkins in 2003, more than five hundred thousand euros was raised, which has supported some five awards a year - four graduates coming into Oxford each year to study in the Social Sciences, Arts and the Humanities, and one Oxford graduate studying at a Europaeum university each year. It is now hoped that means can be found to extend what has clearly been a very successful and productive scheme.



❑ EUROPAEUM ACADEMIC REGISTER

This is now a settled feature of our website, with more than 150 'linked' academics from our 12 partner institutions – listed by name, job, institution(s), discipline(s), research interests, and recent publications – accessible to their colleagues in the search for potential collaborators, for example in joint project bids, via the Europaeum or beyond, and also in raising visibility. Names are added every few weeks and updates are kept to a minimum.



❑ EUROPAEUM E-BULLETIN

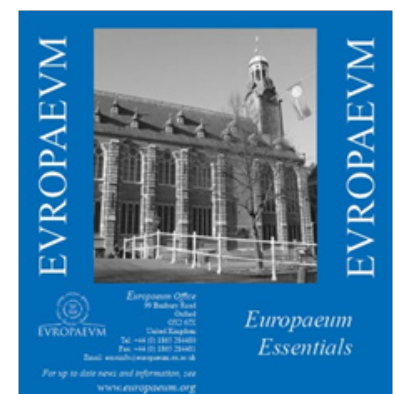
The monthly electronic e-Bulletin continues to go out regularly to some 800 + 'Europaeum faculty', linked scholars in partner institutions, participants in Europaeum events, friends and supporters and receives good feedback.

❑ EUROPAEUM WEBSITE

This continues as our main point of external contact, with a monthly record of some 51,000 hits. The content is updated weekly, and moves are underway to continually increase the range of services on offer.

❑ EUROPAEUM ESSENTIALS

A new edition of the Europaeum Essentials was published in June, we outlining our record of past international teaching and research collaborations stimulated by our association over the past 20 years. The booklet contains 72 pages our Small Grants Scheme; details of past graduate workshops, teaching and scholarship schemes, lectures, classics colloquia and summer schools; a history of the Europaeum, and details relating to the organisation and administration of the consortium.



□ SUMMARY

The Europaeum operates as a charity under UK Charity Law, and as a *not-for-profit* company limited by guarantee under UK company law. The formal accounts are presented as required by UK company and charity law, prepared by our accountant, Lisa Burdett at CKLG Accountants from Cambridge. For the annual accrual accounts for 2012 and 2013 show:

	2013 12 months to 31/3/13	2012 15 months to 31/3/12
Income		
<i>Incoming resources from generating funds:</i>		
• Subscription income from Members	161,382	239,056
• Bank interest receivable	33	32
Total incoming resources	161,415	239,088
Expenditure		
Charitable activities: teaching, research and academic collaboration	(162,407)	(177,390)
Governance costs	(10,237)	(7,593)
Total expenditure	(172,644)	(184,983)
Net resources	(11,229)	54,105
Funds brought forward	65,310	11,205
Total funds carried forward	54,081	65,310

The Europaeum's income continues to come from a main source – some £136,382 from university fees. There are other forms of support in kind, which is probably equivalent to one-third again of our actual annual revenue.

The main running costs of the office – including rent, electricity, postage, equipment, computers and telephone – amounted to £19,481. Staffing costs, most of which is still spent on activities and programmes, cover the Secretary-General, and two Europaeum graduate interns, supported by ad hoc computing consultants for publications, design work, and web support. This came to £99,123. Publications costs have been greatly reduced.

Company-related costs are kept well to a minimum by continuing to do as much as possible 'in-house', including most book-keeping, record-keeping, design, and website updating.

□ BENEFACIONS AND DONATIONS

As ever, the Europaeum remains indebted to its major benefactors, and to its academic volunteers, whose commitment continues to transform ideas into realities.

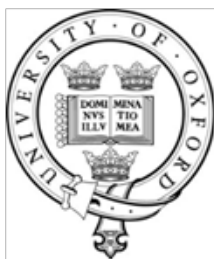
The Jenkins Scholarship Fund, launched in 2004 and linked to the Europaeum association, has provided some €70,000 a year for leading Europaeum graduates to study at Oxford and Oxford graduates to study at Europaeum universities.

□ CENTRAL COSTS

The main cost is the Secretariat and staffing – including a part-time Secretary-General (Dr Paul Flather), plus now a number of paid interns and one Web consultant and Publications Officer (currently Stefan Rjinders and Babak Moussavi), plus other part-time support staff from time to time with differing expertise for design, computing, and database work.

Future needs include upgrading the website, seeking a stronger staffing base, new computer software, and a stronger link with partner institutions.

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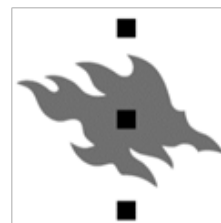


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